



Notice to New and Current Employees

Any individual ("Employee") who wishes to become or remain an Employee of Turner Industries Group, L.L.C., Turner Specialty Services, L.L.C., Turner Industrial Maintenance, L.L.C., Turner Industries Energy Services, LLC, and/or any other related or affiliated companies (collectively the "Turner" or the "Company") must read and agree to be bound by the following Dispute Resolution Agreement ("DRA") as a condition of employment. If you are a new Employee (including re-hires), you may stop the hire-in process at this point and take the time to review the DRA, which is found below. You must, however, sign the DRA if you wish to continue the hire-in process. If you are a Current Employee, you must sign the below DRA if you wish to remain employed by the Company. All Company Employees hired on or after January 1, 2026, are required to agree to the DRA below.¹ Even if you do not sign the DRA, you will be bound to it in accordance with applicable state law if you accept employment or remain employed by the Company on or after January 1, 2026.

This DRA applies to all Turner companies, including Turner Industrial Maintenance, LLC; Turner Industries Energy Services, LLC; and/or Turner Specialty Services, LLC (any of which shall be referred to as a "Standalone Turner Company"). The DRA is administered by Turner Industries Group, LLC on behalf of all Standalone Turner Companies, which are separate legal entities, and nothing in this DRA shall be interpreted to imply or suggest otherwise.

This DRA will pertain to and govern your employment, any past employment, and any future re-employment with the Company. Once you execute or otherwise are bound by this DRA by accepting or continuing employment with the Company, you agree that it shall be fully enforceable against you and the Company now and every time you become reemployed by the Company at a future date. You and the Company specifically waive, renounce, release, discharge, and surrender any claim, right, or suggestion that the lack of direct execution of this DRA as it relates, regards and/or pertains to any past, current, or future employment is a defense to a claim that this DRA is fully enforceable.

INTRODUCTION

The Company's success is founded in great part on the abilities, dedication, and efforts of its Employees. The Company has always treated its Employees with respect and recognizes each Employee as an important individual who contributes to the Company's success. We hope that workplace problems or disputes can be resolved quickly and fairly, usually through informal discussions between you and your supervisor. If you are not comfortable taking your complaint to your supervisor, then you should contact the appropriate Human Resources manager, or you may call toll free at 1-800-288-6503, and ask for the Employee Relations Department. When internal procedures do not resolve the issue, the Company has implemented a mandatory alternative to traditional litigation in the form of the below Dispute Resolution Agreement with all Employees. The Dispute Resolution Agreement is intended to achieve a meaningful

¹ Except where specifically noted herein, any previous version of the Dispute Resolution Agreement remain(s) in effect until December 31, 2025 (the "pre-January 2026 DRA"). Except where specifically noted herein, any claim arising on or prior to December 31, 2025, shall be subject to the pre-January 2026 DRA.

and fair result and is intended to reduce the delay and costs associated with traditional litigation.

The Company expressly forbids any retaliation against any Employee because he or she has participated in these dispute resolution procedures. If you feel you have been the victim of any retaliation, please immediately report that to your supervisor, the Human Resources Department, the employee hotline number [1-800-626-1735] or the Employee Relations Department. The Arbitrator shall not have the authority to add to, amend, or modify this Dispute Resolution Agreement or alter your at-will employment status. While the Dispute Resolution Agreement establishes a mandatory program for resolving workplace disputes, it does not change your "at-will" employment status, or the Company's right to discipline or terminate you or any Employee.

DISPUTE RESOLUTION AGREEMENT ("DRA")

Both Employee and the Company agree to resolve any and all claims, disputes, or controversies arising out of or relating to Employee's employment with the Company (the "Disputes") exclusively by binding arbitration to be administered by the American Arbitration Association (the "AAA"). Both Employee and the Company agree to resolve their Disputes pursuant to the AAA Employment/Workplace Arbitration Rules and Mediation Procedures (the "AAA Rules"). The AAA Rules are available at www.adr.org. In addition, copies of the AAA Rules are available from the Human Resources Department and/or the Employee Relations Department. Examples of some, but not all, of the types of Disputes covered by this DRA are: unpaid wages, overtime, or other compensation; discrimination, harassment, or retaliation on the basis of race, sex, age, national origin, religion, disability, gender identity, sexual orientation, or any other protected class; breach of contract or covenant; retaliation (including without limitation workers' compensation retaliation actions); wrongful discharge; claims regarding benefits and benefit plans including claims brought by an employee on behalf of a Turner employee benefit plan [unless a separate mandatory dispute resolution procedure is provided in the plan]; common law or tort claims such as defamation; and claims arising under any statutes or regulations applicable to employees or applicable to the employment relationship, such as the Civil Rights Acts (Title VII and § 1981), the Age Discrimination in Employment Act, the Americans with Disabilities Act (as amended) (both Title I and Title III), the Family and Medical Leave Act, the Pregnancy Discrimination Act, the Genetic Information Nondiscrimination Act, the Equal Pay Act, the Uniformed Services Employment and Reemployment Act, the National Labor Relations Act, the Occupational Safety and Health Act, the Employee Retirement Income Security Act, the Fair Labor Standards Act, and the Fair Credit Reporting Act; as well as all claims arising under any and all state and/or local employment law[s].

Disputes not covered by this DRA are those i.) seeking benefits pursuant to state workers' compensation or unemployment compensation statutes or regulations, ii.) for employee benefits which are subject to mandatory litigation and/or dispute resolution provisions contained in the applicable employee benefit plan document, iii.) to compel arbitration or to enforce an arbitrator's award under this DRA, and/or iv.) by the Employee and/or the Company for temporary and/or preliminary injunctive relief, or such other emergency injunctive and/or equitable relief until such time that an Arbitrator may be appointed. Any such temporary and/or injunctive relief entered by a court shall remain binding on the parties until further action by the duly appointed Arbitrator. Additionally, this DRA does not apply to Disputes otherwise subject to and/or governed by a collective bargaining agreement ("CBA"), which provides for resolution of disputes arising under the applicable CBA, unless the CBA specifically refers to and adopts this DRA.

Nothing in this DRA limits an Employee's right to file a charge with a federal, state, or other governmental administrative agency, such as the Equal Employment Opportunity Commission. Depending on the nature of the Employee's Dispute, the Employee may be legally required to first file a charge with an administrative agency before pursuing a claim against the Company. The parties agree that the Employee remains obligated to exhaust all administrative remedies or satisfy conditions precedent before filing

arbitration under this DRA.

On March 3, 2022, the President of the United States signed into law the Ending Forced Arbitration of Sexual Assault and Sexual Harassment Act of 2021, as amended (the "Sexual Assault/Harassment Law"). The Sexual Assault/Harassment Law applies to any Employee who has a claim involving a sexual harassment dispute² and/or a sexual assault dispute³ arising on or after March 3, 2022. Any such Employee may elect at the Employee's option to pursue such Disputes in the courts or by arbitration under the DRA. All Disputes addressed in the DRA *other than sexual harassment disputes and/or sexual assault disputes arising on or after March 3, 2022*, shall continue to be subject to mandatory arbitration as provided in this DRA to the fullest extent allowed by law.

Except as expressly provided herein, the Company and the Employee expressly waive all rights to a trial in a court by judge, magistrate, and/or jury on all claims between them. Each Employee's concerns are unique to him or her. Because this DRA is intended to resolve the particular dispute as quickly as possible, the Arbitrator shall not have the authority to consolidate or join the claims of other Employees into a single proceeding, to fashion a proceeding as a class, collective or representative action, or to award relief to a class or group of employees. Any claim[s] on behalf of other Employees will be maintained and decided under the AAA Rules as individual claims. In addition, Employee and the Company waive, renounce, and relinquish any and all rights, claims, and/or privileges to form, constitute, or join a class or collective action to be adjudicated pursuant to this DRA, or to bring or institute arbitration pursuant to this DRA on behalf of any class or collection of individuals.

To the extent practical, and subject to available venues with the AAA, the arbitration shall be held in or near the city in which the Employee currently works for, or was last employed by, the Company, provided that, to the fullest extent allowed by law, if the Employee worked outside of the United States of America and/or the claim arose outside of the United States of America, the venue shall be Baton Rouge, Louisiana. The Employee or Company may appeal a decision to the United States District Court for the district in which the arbitration was brought; however, any such appeal rights are and shall be limited pursuant to 9 U.S.C. § 10(a) of the Federal Arbitration Act. Any such appeal shall be filed within forty-five (45) days of an arbitrator's award, decision, or ruling.

Arbitrators shall have i.) substantial knowledge and experience in employment related law subject to the arbitration; and ii.) been previously appointed and accepted as an arbitrator in a similar AAA sanctioned arbitration proceeding. The Arbitrator shall have the exclusive authority to resolve any dispute relating to the interpretation, applicability, or enforceability, of this DRA, including, but not limited to, any claim that any part of this DRA is unenforceable, void, or voidable. The Employee and Company shall pay administrative filing fees in accordance with the AAA Rules which pertain to employment disputes. Under no circumstances shall the Company or the Employee be required to pay any attorneys' fees incurred by the other party, unless ordered to do so pursuant to an arbitration award.

Consistent with the expedited nature of arbitration, and in order to preserve the right of the parties to file dispositive motions, such as motions to dismiss or motions for summary judgment, the parties agree that any AAA Rule limiting the filing of dispositive motions shall not apply to any Dispute under this DRA. The parties agree that the Arbitrator shall have the authority to and shall apply the standards applicable to Rules 12 and 56 of the Federal Rules of Civil Procedure to expeditiously consider and rule on dispositive

² The term "sexual harassment dispute" means a dispute relating to conduct that is alleged to constitute sexual harassment under applicable Federal, Tribal, or State law.

³ The term sexual assault dispute" means a dispute involving a nonconsensual sexual act or sexual contact, as such terms are defined in section 2246 of title 18 or similar applicable Tribal or State law, including when the victim lacks capacity to consent.

motions. The Arbitrator shall issue detailed written reasons in support of any ruling on dispositive motion(s). All written reasons issued in connection with DENIALS of dispositive motions shall be served on the parties not less than twenty-one (21) days before any scheduled arbitration hearing.

The Arbitrator may issue subpoenas to compel the attendance of witnesses and the production of documents. Discovery will be generally limited in any arbitration under this DRA. Absent a showing of substantial need for additional discovery, the Arbitrator shall limit discovery to 25 interrogatories and document requests combined per party and 2 depositions per party, neither of which shall be noticed as a corporate deposition.

Subject to administration and scheduling issues as handled by the AAA, it is anticipated that the arbitration hearing shall be held within 180 days of the Arbitrator's appointment. Employee and the Company agree that this DRA shall be enforceable pursuant to and interpreted in accordance with the provisions of the Federal Arbitration Act, and, to the extent applicable, the substantive laws of the state in which the Employee was working at the time that the Dispute arose, irrespective of conflict or choice of law, provided that, to the fullest extent allowed by law, if the Employee worked outside of the United States of America and/or the Dispute arose outside of the United States of America, the governing law of this DRA shall be Louisiana, and the arbitral venue shall be Baton Rouge, Louisiana. Any party who initiates an arbitration with the AAA shall notify the other party directly and promptly. Notice to the Employee shall be to his or her last known address as reflected in the Company records. Notice to the Company shall be to the Corporate General Counsel, Turner Industries Group, LLC, 8687 United Plaza Blvd., Baton Rouge, Louisiana 70809.

If an Employee or the Company files a lawsuit in court rather than a demand for arbitration under the DRA within the time allowed by applicable law for the filing of a lawsuit, and thereafter is ordered by the court to submit the dispute to arbitration in accordance with this DRA, the Employee/Company must initiate arbitration within ninety (90) days of the date the court's order becomes final, unless the court sets a longer or shorter deadline. Failure to file the arbitration demand within the requisite time period will bar the Dispute(s).

If any provisions of the AAA Rules or of this DRA are determined by the Arbitrator or by any court of competent jurisdiction to be unlawful, invalid, or unenforceable, such provisions shall be severed or modified so that the DRA or the AAA Rules may be enforced to the greatest extent permissible under the law. All remaining provisions shall continue in full force and effect.

The arbitration proceedings and Arbitrator's decision shall be confidential to the fullest extent of the law and neither Employee nor Company consent to the AAA publishing any arbitral award regardless of any AAA Rule to the contrary. Neither the Employee nor Company may publicly disclose the terms of any arbitral award unless: i) agreed to in writing by the other party, ii) subpoenaed by a court to testify, iii) required by law as communication to the Internal Revenue Service or other applicable government entity, or iv) necessary to enforce or collect on the arbitral decision or award in a filing with a court of competent jurisdiction. The Arbitrator may issue protective orders in response to a request by either party or by a third-party witness. Such protective orders may include, but are not limited to, sealing the record or the arbitration hearing, in whole or part, to protect the privacy, trade secrets, proprietary information, and/or other legal rights of the parties or the witnesses.

In addition to covering Disputes between the Company and Employee, this DRA is also intended to be for the benefit of the Company's customers, contractors, vendors, employee benefit plans, and alleged joint employers or any other individual or corporate co-defendants, as well as their respective officers, directors, managers, and employees (current and former) (each and/or collectively, "Third Party"), each of which shall be intended third-party beneficiaries of this DRA. The mandatory arbitration provisions of this

DRA shall apply to any Disputes between the Employee and any Third Party arising out of Employee's employment with the Company and/or Employee's access to a Company customer's jobsite. As a result, the arbitrator shall not have the authority to consolidate or join the claims of other employees or claimants into a single proceeding, to fashion a proceeding as a class, collective or representative action, or to award relief to a class or group of employees. A Third Party shall have the right to enforce the arbitration provisions contained herein.

Employee and Company understand that all Disputes covered by this DRA must be arbitrated against the other party and that neither party may file a lawsuit in any court in regard to any such Disputes. If the Employee or Company files a lawsuit for any such Disputes, including without limitation for those arising out of the Employee's employment, the other party may use this DRA to request a court to dismiss the lawsuit and require the party to participate in binding arbitration as provided in this DRA. This DRA shall survive the termination and/or cessation of the Employee's employment.

This DRA may be modified or terminated by the Company only after 30 days' prior written notice to the Company's Employees. Except where noted, any modifications or termination shall be prospective only and shall not apply to any claims or disputes arising before the effective date of the modification/termination.

The parties acknowledge that this DRA evidences a transaction involving interstate commerce. Notwithstanding the provision in the preceding sentence with respect to applicable substantive law, any arbitration conducted pursuant to the terms of this DRA shall be governed by the Federal Arbitration Act (9 U.S.C., Secs. 1-16).

Employee understands and agrees that any electronic signature or symbol of the Employee attached to this DRA with the intent to sign and accept this DRA from the Company shall have the same legal validity and enforceability as a manually executed signature.

Special Note: This DRA and the AAA Rules referenced above are important documents that affect Employee's and the Company's legal rights. Employee should read and understand them, and Employee may wish to consult with private legal counsel at his or her own expense before continuing with the hire-in process, which will evidence the Employee's acceptance of this DRA and the AAA Rules.

Printed Name of Employee

Signature of Employee

Last Four Digits of Social Security Number

Date